

# Agenda

## 47<sup>th</sup> Board Meeting

GF/B47/01  
47<sup>th</sup> Board Meeting  
10-11-12 May 2022, *Geneva / Virtual*

**Board Decision**

## 1. Summary of decision items

Core function	
Strategy	<b>Revision of the Eligibility Policy</b>
	<b>2023-25 Allocation Methodology</b>
	<b>Catalytic Investments for the 2023-2025 Allocation Period</b>
Governance	<b>Housekeeping Decisions: Approval of the Agenda; Approval of the Rapporteur (no objection)</b>
	<b>Committee Mandates and Tenure</b>
	<b>Board Leadership Terms of Reference</b>

## 2. Agenda overview

Date	What	Participation
April	<b>Pre-Board sessions</b>	Virtual
Thursday 5 May 2022	<b>Pre-Day 1</b>	Virtual
Saturday 7 May 2022 Geneva	<b>Arrival of BM, ABM, SC Members</b> <b>Welcome Reception</b>	BM, ABM, SC (in-person)
Sunday 8 May 2022 Geneva	<b>Informal Pre-Board Discussion on Strategy Implementation</b>	BM, ABM, SC (in-person)
Monday 9 May 2022 Geneva/Virtual	<b>Arrival of in-person Board Meeting delegates</b> <b>Constituency meetings;</b> <b>Access to confidential reading room for voting BMs and ABMs</b>	
Tuesday 10 May 2022 Geneva/Virtual	<b>Board Meeting Day 1</b>	In-person (BM, ABM, 3 in-person delegates); Virtual (other delegates)
Wednesday 11 May 2022 Geneva/Virtual	<b>Board Meeting Day 2</b>	In-person (BM, ABM, 3 in-person delegates); Virtual (other delegates)
Thursday 12 May 2022 Geneva/Virtual	<b>Board Meeting Day 3</b>	In-person (BM, ABM, 3 in-person delegates); Virtual (other delegates)

### 3. Detailed agenda

#### PRE-BOARD SESSIONS: CEST

Time	Agenda item
5 April 2022, 13.30-14.30	Pre-call on Annual Financial Report 2021 & Statutory Financial Statements 2021 ( <i>virtual</i> )

#### PRE-DAY 1: Thursday 5 May 2022, 13:00-17:30 CEST - VIRTUAL

Time	Agenda Item
13:00-14:00 (60 min)	<b>Annual Update on Community, Rights and Gender</b> <u>For Information</u>  <u>Reference Document(s):</u> GF/B47/12
14:00-15:00 (60 min)	<b>COVID-19 and Business Continuity</b> <u>For Input/Information</u>  <u>Reference Document(s):</u> GF/B47/08
15:00-15:30 (30 min)	<b>Break</b>
15:30-16:30 (60 min)	<b>Briefing on SC Recommendations</b> <u>For Information</u>  <u>Reference Document(s):</u> GF/B47/02 GF/B47/03 GF/B47/04
16:30-17:30 (60 min)	<b>Spotlight on: The Global Fund in Emergency Settings</b> <u>For Information</u>  <u>Reference Document(s):</u> <u>NA</u>

**INFORMAL PRE-BOARD DISCUSSION ON STRATEGY IMPLEMENTATION:  
Saturday/Sunday 7/8 May 2022**

Time	Agenda Item
Saturday, 7 May 2022, 19:00-20:30	<p><b>Welcome Reception</b> Participation: Board Members, Alternate Board Members and Strategy Committee Members <i>(in-person)</i></p> <p><b><i>Venue: Hotel Intercontinental, Café Mezzo (first floor)</i></b></p>
Sunday, 8 May 2022, 11:00-17:00	<p><b>Informal Pre-Board Discussion on Strategy Implementation</b> Participation: Board Members, Alternate Board Members and Strategy Committee Members <i>(in-person)</i> Observers: Constituency Focal Points (virtual)</p> <p><b>For further details, please refer to the session agenda shared separately.</b></p> <p><b><i>Venue: Global Health Campus, Forum</i></b></p>

**BOARD MEETING DAY 1: Tuesday 10 May 2022, 11:00-17:30 CEST –  
Global Health Campus (Forum) / Virtual**

<b>Time</b>	<b>Agenda Item</b>
<i>From 11:00</i>	<i>Arrival of Board Members and Alternates, Welcome Coffee</i>
12:00-13:00 (60 min)	<b>Lunch (in-person only)</b> <i>Venue: L1- Room Jacaranda 7A/B/C/D</i>
<i>From 12:30</i>	<i>Arrival of delegations (virtual participation)</i>
13:00-13:15 (15 min)	<b>Opening Day 1</b> <ul style="list-style-type: none"> <li>• Opening remarks &amp; Moment of Reflection (lighting of candle)</li> <li>• Housekeeping announcements</li> </ul> <p><u>For Decision</u></p> <ul style="list-style-type: none"> <li>• Approval of the Agenda (no objection)</li> <li>• Approval of the Rapporteur (no objection)</li> </ul> <p><u>Reference Document(s):</u> GF/B47/01</p>
13:15-14:30 (75 min)	<b>Update from the Executive Director</b> <u>For Information</u>  <u>Reference Document(s):</u> NA
14:30-15:00 (30 min)	<b>Break</b>
15:00-17:00 (120 min)	<b>Update on Preparations for Strategy Implementation</b> <u>For Input</u>  <u>Reference Document(s):</u> GF/B47/09 (A/B/C)
17:00-17:30 (30 min)	<b>Revision of the Eligibility Policy</b> <u>For Decision</u>  <u>Reference Document(s):</u> GF/B47/02
17:30	<b>Closing Day 1</b>

**BOARD MEETING DAY 2: Wednesday 11 May 2022, 09:30-17:45 CEST –  
Global Health Campus (Forum) / Virtual**

<b>Time</b>	<b>Agenda Item</b>
<i>From 09:30</i>	<i>Arrival of Board Members and Alternates, Welcome Coffee</i>
10:00-11:30 (90 min)	<b>Executive Session (in-person)</b>  <i>Board Members and Alternate Members from voting constituencies</i>
12:00-13:00 (60 min)	<b>Lunch (in-person only)</b> <i>Venue: L1 - Room Jacaranda 7A/B/C/D</i>
<i>From 12:30</i>	<i>Arrival of delegations (virtual participation)</i>
13:00	<b>Opening Day 2</b>
13:00-14:00 (60 min)	<b>2023-25 Allocation Methodology</b> <u>For Decision</u>  <u>Reference Document(s):</u> GF/B47/03
14:00-15:30 (90min)	<b>Catalytic Investments for the 2023-2025 Allocation Period</b> <u>For Decision</u>  <u>Reference Document(s):</u> GF/B47/04
15:30-16:00 (30 min)	<b>Break</b>
16:00-17:00 (60 min)	<b>Update on M&amp;E and 2023+ KPI Framework Development</b> <u>For Input</u>  <u>Reference Document(s):</u> GF/B47/15
17:00-17:45 (45 min)	<b>Annual Report and Opinion of the Ethics Officer</b> <u>For Information</u>  <u>Reference Document(s):</u> GF/B47/14

Time	Agenda Item
17:45	<b>Closing Day 2</b>
19:00	<b>Board Member Dinner (<i>in-person only</i>)</b>  <i>Board Members and Alternate Board Members.</i> <i>Venue: Le Creux de Genthod (transportation provided)</i>

**BOARD MEETING DAY 3: Thursday 12 May 2022, 09:30-17:45 CEST –  
Global Health Campus (Forum) / Virtual**

Time	Agenda Item		
<i>From 09:30</i>	<i>Arrival of Board Members and Alternates, Welcome Coffee</i>		
10:00-12:00 (120 min)	<b>Culture workshop for Board Members and Alternate Board Members (<i>in-person</i>)</b> <i>Venue: L1 - Room Jacaranda</i>		
12:00-13:00 (60 min)	<table border="1"> <tr> <td><b>Lunch (<i>in-person only</i>)</b> <i>Venue: L1 - Room Jacaranda 7A/B/C/D</i></td> <td> <b>Francophone Lunch (<i>hosted by the France constituency</i>)</b> <i>Venue: L1 - Room Banyan 1A/B</i> <ul style="list-style-type: none"> <li>Briefing and discussion on the Global Fund's partnership with Unitaid, and NextGen Market Shaping</li> <li>By invitation: delegates of francophone countries and constituencies</li> </ul> </td> </tr> </table>	<b>Lunch (<i>in-person only</i>)</b> <i>Venue: L1 - Room Jacaranda 7A/B/C/D</i>	<b>Francophone Lunch (<i>hosted by the France constituency</i>)</b> <i>Venue: L1 - Room Banyan 1A/B</i> <ul style="list-style-type: none"> <li>Briefing and discussion on the Global Fund's partnership with Unitaid, and NextGen Market Shaping</li> <li>By invitation: delegates of francophone countries and constituencies</li> </ul>
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<i>From 12:30</i>	<i>Arrival of delegations (virtual participation)</i>		
13:00-14:00 (60 min)	<b>OIG 2021 Annual Report and Annual Opinion on Governance, Risk Management and Internal Controls</b> <u>For Information</u>  <u>Reference Document(s):</u> GF/B47/07		
14:00-15:00 (60 min)	<b>Risk Management Report and Annual Opinion of the Chief Risk Officer</b> <u>For Information</u>  <u>Reference Document(s):</u> GF/B47/20		

Time	Agenda Item
15:00-15:30 (30 min)	<b>Break</b>
15:30-16:30 (60 min)	<b>Governance: Mandates and Tenure Decisions</b> <u>For Decision</u> <ul style="list-style-type: none"> <li>• <u>Board Leadership Terms</u></li> <li>• <u>Leveraging the work of the Standing Committees</u></li> </ul> <u>Reference Document(s):</u> GF/B47/05 GF/B47/06
16:30-17:30 (60 min)	<b>Update on Resource Mobilization and the Seventh Replenishment Campaign</b> <u>For Information</u>  <u>Reference Document(s):</u> GF/B47/21
17:30-17:45 (15 min)	<b>Closing of the Board Meeting</b> <ul style="list-style-type: none"> <li>- <b>Governance and Committees Update</b></li> <li>- <b>Acknowledgements</b></li> </ul>



## 4. Documents List

Reference	Document Title
<b>For Decision</b>	
GF/B47/01	47 <sup>th</sup> Board Meeting Agenda
GF/B47/02	Revisions to the Eligibility Policy
GF/B47/03	Allocation Methodology for the 2023-2025 Allocation Period
GF/B47/04	Catalytic Investments for the 2023-2025 Allocation Period
GF/B47/05	Revisions to the Board Leadership Terms of Reference
GF/B47/06	Governance Action Plan: Leveraging the Role of Committees
<b>Leadership Updates</b>	
GF/B47/07	The Office of the Inspector General 2021 Annual Report, including an Annual Opinion on Governance, Risk Management and Internal Controls
GF/B47/08	COVID-19 Response and Business Continuity
<b>Strategy</b>	
GF/B47/09	A. Update on Strategy Implementation Preparations
	B. Update on Strategy Implementation Preparations ( <i>slide deck</i> )
	C. Resilient and Sustainable Systems for Health (RSSH) implementation for the new Strategy
GF/B47/10	Updates of Technical Evaluation Reference Group
GF/B47/11	TRP Update
GF/B47/12	Community, Rights and Gender Annual Report
<b>Governance Oversight</b>	
GF/B47/13	Report of the Coordinating Group
GF/B47/14	Global Fund Ethics Office Annual Report and Opinion 2021
<b>Assessment of Organizational Performance</b>	
GF/B47/15	Update on M&E and KPI Framework Development
GF/B47/16	Strategic Performance Report end-2021
<b>Commitment of Financial Resources</b>	
GF/B47/17	Financial Performance as at 31 <sup>st</sup> December 2021
GF/B47/18	Recoveries Report Period ended 31 December 2021
<b>Risk Management</b>	
GF/B47/19	Agreed Management Actions Progress Report
GF/B47/20	Risk Report and Chief Risk Officer Annual Opinion
<b>Resource Mobilization and Partnerships</b>	
GF/B47/21	Update on Resource Mobilization and the Seventh Replenishment Action Plan
<b>Supporting Documents</b>	
	2023-2025 Catalytic Investments Proposals
	Update on Country Funding and Portfolio Optimization
GF/EGC18/06	GF/EGC18/06 Governance Action Plan 2.0 Progress Update
	Summary of Electronic Board Decisions approved since December 2021

## 5. Electronic Reports after the Board Meeting

Reference	Document Title (indicative)	Timing
<b>Governance</b>		
GF/B47/ERXX	OIG Charter Update	May 2022 (TBC)
GF/B47/ERXX	BCOP Revisions	May 2022 (TBC)
GF/B47/ERXX	Ethics Officer Appointment	May 2022 (TBC)

## Annex: Meeting overview

Type	Core function		Committee
For Decision	Strategy	Revision of the Eligibility Policy	SC
		2023-25 Allocation Methodology	SC
		Catalytic Investments for the 2023-2025 Allocation Period	SC
	Governance	Housekeeping Decisions: Approval of the Agenda; Approval of the Rapporteur (no objection)	BL
		Committee Mandates and Tenure	EGC
		Board Leadership Terms of Reference	EGC
For Input / Information	Leadership Updates	Update from the Executive Director	
		OIG 2021 Annual Report and Annual Opinion on Governance, Risk Management and Internal Controls	AFC
	Strategy	Informal Pre-Board Discussion on Strategy Implementation	SC
		Update on Preparations for Strategy Implementation	SC
		Briefing on SC Recommendations	SC
		Annual Update on Community, Rights and Gender	SC
		COVID-19 and Business Continuity	
		Spotlight on: The Global Fund in Emergency Settings	
	Governance	Culture Workshop for BM and ABM	EGC
		Annual Report and Opinion of the Ethics Officer	EGC
	Organizational Performance	Update on M&E and 2023+ KPI Framework Development	SC
	Risk Management	Risk Management Report and Annual Opinion of the Chief Risk Officer	AFC
	Resource Mobilization & Partnerships	Update on Resource Mobilization and the Seventh Replenishment Campaign	

<b>EDP (inter-sessional)</b>	Governance	Ethics Officer Appointment	EGC
		BCOP Revisions	EGC
		OIG Charter Update (TBC)	AFC
<b>For Written Input</b>	Strategy	TERG Update	SC
		TRP Update	SC
	Organizational Performance	Strategic Performance Report (2021 Results)	SC, AFC
	Commitment of Financial Resources	Financial Performance Update	AFC
<b>Electronic Reports (For Information)</b>	Governance	Report of the Coordinating Group	CG
	Commitment of Financial Resources	Recoveries Report for the period ended 31 December 2021	AFC
	Risk Management	Joint Agreed Management Actions Progress Report	AFC
<b>Supporting documentation</b>	Strategy	2023-2025 Catalytic Investments Proposals	SC
		Update on Country Funding and Portfolio Optimization	SC
	Governance	GF/EGC18/06 Governance Action Plan 2.0 Progress Update	EGC
		Summary of Electronic Board Decisions approved since December 2021	